

### **Chance McCullough**

Department of Marketing and Supply Chain Gatton College of Business and Economics – 445M University of Kentucky Lexington, KY 40506-0034 Cell: (256) 651-4447

chance.mccullough@uky.edu

### **EDUCATION**

**Ph.D.** University of Kentucky, Gatton College of Business and Economics, Lexington, KY

Concentration: Marketing Expected Graduation: May 2023

M.S. University of Alabama, Manderson Graduate School of Business, Tuscaloosa, AL

Concentration: Marketing Degree awarded: May 2015

**B.S.** University of North Alabama, Florence, AL

Concentration: English - Professional Writing

Degree awarded: August 2012

#### **PUBLISHED PAPERS**

Meike Eilert, Aditya Gupta, Chance McCullough

"Service Lessons During COVID-19: The Case of Food Trucks."

Chapter for COVID-19 and the Future of the Service Industry Post-Pandemic: Insights and Resources.

# **WORKING PAPERS**

underway.

**Chance McCullough**, Alexander H. Ziegler, Daniel Sheehan, Haipeng (Allan) Chen, and David Hardesty, "A Multi-Method Investigation of Culture and Private Label Aversion" *Status:* Two lab studies and two secondary data studies are complete, with collection of final study

Manuscript in development for submission to *Journal of Marketing* (Spring 2021).

## Chance McCullough, Daniel Sheehan, David Hardesty

"Flank It or Tank It: The Impact of Opening Price Points on Private Label Aversion." *Status:* One lab study complete, with collection of additional studies in development.

Manuscript in development for submission to *Journal of Marketing* (Fall 2023).



### **CONFERENCE PRESENTATIONS**

Chance McCullough, Alexander H. Ziegler, Daniel Sheehan (2020), "Private Labels, Public Embarrassment," Southeastern Marketing Symposium, Oxford, MS (Conference canceled).

Doug Waller, The Coca-Cola Company; **Chance McCullough**, Walmart Home Office: "Walmart and Coca-Cola Join Forces with Tableau as the Unifying Factor", Tableau Conference 2017, Las Vegas, NV

Doug Waller, The Coca-Cola Company; **Chance McCullough**, Walmart Home Office: "Walmart and Coca-Cola Join Forces with Tableau as the Unifying Factor," National Retail Foundation's (NRF) "Big Show" 2018, New York, NY

### **RESEARCH INTERESTS**

Retail, Private Labels, and Research Methods

# **SOFTWARE PROGRAMS & LANGUAGES**

SPSS	Mplus	SQL	
Stata	Qualtrics	Canvas	
AMOS	Alteryx		
IRT Pro	Tableau		

TEACHING	INSTRUCTOR RATINGS	
Instructor:		
MKT 310: Consumer Behavior, Fall 2020 – 42 students	4.3/5.0	
MKT 310: Consumer Behavior, Fall 2019 – 44 students	4.9/5.0	
Teaching Assistant:		
MKT 450: Marketing Strategy and Planning	2020	
Instructor: Dr. Meike Eilert		
MKT 310: Consumer Behavior	2020	
Instructor: Dr. Daniel Sheehan		
MBA 616: Supply Chain Operations	2019	
Instructor: Dr. Haoying Sun		

### **SERVICE**

Reviewer for AMA Winter Conference	2021
Reviewer for AMA Summer Conference	2020
University of Kentucky Behavioral Research Lab Assistant	2018 to Present

### HONORS AND AWARDS

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Professional:		
Walmart: Bending the Curve Award	2018	
Walmart: Enabling Merchandizing Strategy Award	2017	
Walmart: Support Associate of the Quarter Award	2017	
Walmart: Strategy Innovation Award	2017	



#### Academic:

AMA Sheth Foundation Doctoral Consortium Fellow	2021
Luckett Doctoral Fellowship	2020
Gatton Doctoral Fellowship	2020
Luckett Doctoral Fellowship	2019
Gatton Doctoral Fellowship	2019
Gatton Doctoral Fellowship	2018
Magna cum Laude Honors	2012

### PROFESSIONAL EXPERIENCE

#### **Business Analytics Manager – Snacks and Beverages**

07/2016 to 07/2018

Walmart Corporate Home Office, Bentonville AR

- Headed strategic negotiations with key supplier partners to optimize replenishment strategy using internal replenishment data, driving an additional \$120 million in department sales and fostering stronger collaborative sales partnerships
- Created a three-year strategy for the snacks and beverages businesses for the Chief
  Merchandizing Officer of Walmart US by working with cross-functional support teams to
  forecast market growth and redesign category space allocation, category adjacencies, the supply
  chain, private brand penetration, and supplier trade fund allocation to meet and exceed growth in
  the market
- Led financial forecasting and decision support for the \$2.5 billion cookie/cracker category group, providing analytics and insights for cost negotiations, replenishment improvements, promotional activities, and product assortment to the senior buying manager and vice president
- Directed new employee onboarding for snacks and beverages business analytics senior managers, teaching retail math, Walmart database management, supplier negotiation support, syndicated data analysis, SQL, Alteryx, and Tableau

### **Business Analyst – Private Brands and Special Projects**

03/2016 to 07/2016

Walmart Corporate Home Office, Bentonville AR

- Provided reporting, data-driven insights, and business opportunities for the total food, health and wellness, and consumables portfolio to the Senior Vice President of private brands and the Chief Merchandizing Officer of Walmart US
- Analyzed US government SNAP (Supplemental Nutrition Assistance Program) trends within the total food division to optimize replenishment and item assortment strategies to account for variable sales demand

#### **Merchant Leadership Program (MLP)**

06/2015 to 03/2016

Walmart Corporate Home Office, Bentonville AR

- Completed nine months of expert-led classroom training and project-based rotations in the core functions of Walmart merchandizing: store operations, buying, financial planning, replenishment, pricing, and category management
- Completed the MLP capstone final project, developing a 2017 produce department strategy
  concept for packaged salads, cooking vegetables, and premium juices, and presented concept to
  the Chief Merchandizing Officer of Walmart US and the Senior Vice President of Walmart US
  Produce



- Served as buyer trainee for the Hispanic beverages subcategory, negotiating 2017 product assortment strategy and product cost and promotions with key suppliers
- Created new assortment and product innovation strategy process for the broader Hispanic food category by utilizing Nielsen and point-of-sale data from Walmart Mexico

# **Communication Consultant - Social Media Marketing**

06/2012 to 03/2013

Dr. Aaron Garvey

Alpha Tau Omega Headquarters, Indianapolis, IN

- Supported the marketing department with print and digital development through social media, news releases, and email marketing
- Produced and directed 2012 risk management video series for new member education

#### DOCTORAL COURSEWORK

Marketing Theory

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Seminar in Consumer Behavior I	Dr. Haipeng (Allan) Chen

Seminar in Consumer Behavior II Dr. John Peloza Advanced Topics in Consumer Behavior Dr. Adam Craig Seminar in Marketing Strategy Dr. Brian Murtha Behavioral Research, Design, and Analysis I Dr. David Hardesty Behavioral Research, Design, and Analysis II

Methods, Measurement, and Analyses

Intro to Measurement Theory and Techniques Dr. Michael Toland

Dr. Xin Ma Univariate Analysis

Dr. Phil Hutchison **Qualitative Methods** 

Advanced Regression Techniques Dr. Xin Ma

Causal and Quasi-Experimental Methods Dr. Richard Waddington Item Response Theory (IRT) and Rasche Modeling Dr. Michael Toland Advanced Social Network Analysis Dr. Stephen Borgatti

**Teaching** 

**Teaching Methods in Business** Drs. Gail Hoyt and Robert Gillette

#### Other Training

Consumer Neuroscience: Integrating Biometric Measurement within Research

(University of Memphis 02/2019



#### REFERENCES

# David M. Hardesty (Dissertation Co-chair)

Professor of Marketing Carol Martin Endowed Chair Gatton College of Business & Economics University of Kentucky

Email: david.hardesty@uky.edu

# Dan Sheehan (Dissertation Co-chair)

Assistant Professor of Marketing Director of the Behavioral Research Lab Gatton College of Business & Economics University of Kentucky

Email: dan.sheehan@uky.edu

# Haipeng (Allan) Chen

Professor of Marketing
Gatton Endowed Chair in Marketing
Gatton College of Business and Economics
University of Kentucky

Email: allanchen@uky.edu

### Adam W. Craig

Associate Professor of Marketing Gatton College of Business & Economics University of Kentucky

Email: adam.craig@uky.edu

### Aaron M. Garvey

Associate Professor of Marketing Gatton College of Business & Economics University of Kentucky

Email: <u>aarongarvey@uky.edu</u>